Bloomberg GOVERNMENT

Bloomberg Government Study

Defense Contract Spending: A State-by-State Analysis

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EXECUTIVE SUMMARY

Defense contract spending varies enormously by state. In fiscal 2014, the Defense Department spent \$266 billion on unclassified defense contracts in the 50 states and the District of Columbia. The five highest-ranking states, Virginia, California, Texas, Maryland and Connecticut, have both major defense industrial centers and large military bases. Yet the impact of defense spending also depends on a state's size and its economic diversification. In Virginia, the state with the most defense contract spending in fiscal 2014, defense contract spending was about 7.6 percent of the state's Gross Domestic Product (GDP). California was second in defense contract spending at \$31.6 billion, yet defense contracting accounts for only 1.4 percent of its economy.

That ratio means California's \$2.3 trillion economy would be far more resilient in the face of planned reductions in defense spending—and less responsive to increases. Since the passage of the Budget Control Act of 2011, which reduced and capped defense spending, each year the president and Congress have struggled to find ways to spend more on their priorities, including defense. Every year, they have increased the spending caps, and the Pentagon's budget, by billions of dollars, yet budgets remain flat, receiving tens of billions of dollars less than requested.

Table 1: Top 10 States by Defense Contract Dollars in Fiscal 2014

Dollars in billions

Rank	State	Defense contract spending
1	Virginia	\$35.2
2	California	\$31.6
3	Texas	\$24.1
4	Maryland	\$13.7
5	Connecticut	\$13.2
6	Pennsylvania	\$10.3
7	Florida	\$10.0
8	Massachusetts	\$9.4
9	Alabama	\$8.8
10	Arizona	\$8.7

In fiscal 2014, defense spending in the top five states accounted for \$117.9 billion, or 44 percent of the \$266 billion in defense contract spending in the 50 states and the District of Columbia. The top 25 states accounted for almost 90 percent of all defense contracting. Yet those states are geographically diverse, stretching across the entire country.

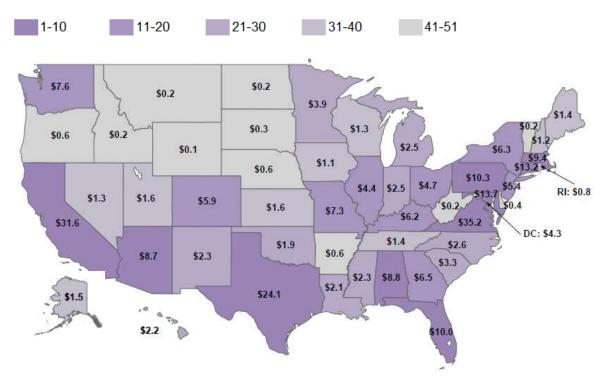
³ Figures don't include defense contract dollars spent outside the 50 states and the District of Columbia.



¹ For this study, defense contract spending is defined as money obligated to contracts by the Defense Department, as reported to the Federal Procurement Data System. The data are cleaned by Bloomberg and put into a proprietary contracts database accessible through tools on bgov.com.

² The federal fiscal year 2014 ran from Oct. 1, 2013, through Sept. 30, 2014.

Chart 1: Ranking of Total Defense Contract Spending by State (in billions)



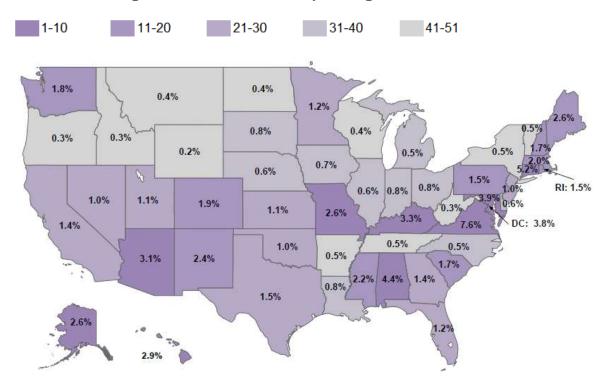
The Washington, D.C., metro area, including Virginia, Maryland and the District of Columbia, is one locus of defense spending. Fiscal 2014 defense contract spending in the District itself was \$4.3 billion, or 1.6 percent of all fiscal 2014 defense contract spending.

Table 2: Top 10 States by Defense Contract Spending as a Percentage of GDP

Rank	State	Percentage of state GDP
1	Virginia	7.6%
2	Connecticut	5.2%
3	Alabama	4.4%
4	Maryland	3.9%
5	District of Columbia	3.8%
6	Kentucky	3.3%
7	Arizona	3.1%
8	Hawaii	2.9%
9	Alaska	2.6%
10	Missouri	2.6%

Just as defense contract spending is distributed unevenly nationwide, it is also unevenly distributed within states, with some congressional districts receiving far more defense dollars than others. Not surprisingly, three of the top 10 congressional districts are in Virginia.

Chart 2: Ranking of Defense Contract Spending as a Share of State GDP



Virginia's 8th congressional district, represented by Democrat Don Beyer, garnered a whopping \$9.6 billion in defense contract dollars in fiscal 2014. That makes VA-8, which includes the Pentagon, the top defense contracting district in the country. Hewlett-Packard Co. was the top defense vendor in the 8th district, with more than half a billion dollars in contracted work in in fiscal 2014. In the state maps that follow, not all congressional districts are labeled when districts are small and close together.

Table 3: Ranking by Defense Contract Spending by Congressional District

Dollars in billions

Rank	District	Defense contracting
1	VA-08	\$9.6
2	VA-11	\$8.0
3	CT-02	\$7.1
4	TX-12	\$6.7
5	AI-05	\$6.1
6	VA-03	\$6.0
7	MO-01	\$5.8
8	MD-02	\$5.3
9	WA-09	\$5.2
10	CA-17	\$4.4

This BGOV study updates a report released on Nov. 17, 2011. That report looked at all defense spending—contracting and spending on military and civilian personnel for fiscal 2009.

Unfortunately, the Department of Defense no longer releases payroll information broken out by state. The current study examines only defense contract spending in the 50 states and the District of Columbia. The figures come from Bloomberg Government's proprietary contracts database. They are consistent with the BGOV200 list of top contractors for fiscal 2014.⁴

The location of the spending is based upon place of performance as reported to the U.S. government. For goods, the place of performance is where the good is produced. For services, the place of performance is where the service is performed.

The figures for state population and state GDP come from the U.S. Census Bureau. The figures on personnel for the top military installations in each state come from the Department of Defense's 2015 Base Structure Report. Bloomberg has corrected the names of the bases where appropriate.

⁴ The BGOV200 shows spending by contracting agency. This study shows spending by funding agency. The differences occur when an agency (the funding agency) uses another agency's contract (the contracting agency) to make purchases.



APPENDIX 1: STATES RANKED BY DEFENSE CONTRACTING AS A PERCENTAGE OF THEIR GDP

Rank	State	Percentage of state GDP
1	Virginia	7.59%
2	Connecticut	5.23%
3	Alabama	4.41%
4	Maryland	3.93%
5	District of Columbia	3.76%
6	Kentucky	3.29%
7	Arizona	3.05%
8	Hawaii	2.87%
9	Alaska	2.65%
10	Missouri	2.57%
11	Maine	2.56%
12	New Mexico	2.43%
13	Mississippi	2.19%
14	Massachusetts	2.05%
15	Colorado	1.91%
16	Washington	1.78%
17	South Carolina	1.73%
18	New Hampshire	1.65%
19	Pennsylvania	1.55%
20	Rhode Island	1.50%
21	Texas	1.47%
22	California	1.37%
23	Georgia	1.36%
24	Minnesota	1.22%
25	Florida	1.19%
26	Utah	1.13%

		Danasanta
		Percentage of state
Rank	State	GDP
27	Kansas	1.07%
28	Nevada	1.01%
29	Oklahoma	1.01%
30	New Jersey	0.99%
31	Louisiana	0.84%
32	Ohio	0.81%
33	Indiana	0.78%
34	South Dakota	0.76%
35	Iowa	0.66%
36	Delaware	0.65%
37	Illinois	0.59%
38	Nebraska	0.58%
39	Michigan	0.55%
40	North Carolina	0.53%
41	Vermont	0.51%
42	Arkansas	0.50%
43	Tennessee	0.45%
44	New York	0.45%
45	Montana	0.45%
46	Wisconsin	0.44%
47	North Dakota	0.41%
48	Oregon	0.27%
49	Idaho	0.26%
50	West Virginia	0.26%
51	Wyoming	0.21%

APPENDIX 2: DOLLAR AMOUNTS OF CONTRACT DEFENSE SPENDING IN EACH STATE

Dollars in billions

Rank	State	Defense spending in state
1	Virginia	\$35.2
2	California	\$31.6
3	Texas	\$24.1
4	Maryland	\$13.7
5	Connecticut	\$13.2
6	Pennsylvania	\$10.3
7	Florida	\$10.0
8	Massachusetts	\$9.4
9	Alabama	\$8.8
10	Arizona	\$8.7
11	Washington	\$7.6
12	Missouri	\$7.3
13	Georgia	\$6.5
14	New York	\$6.3
15	Kentucky	\$6.2
16	Colorado	\$5.9
17	New Jersey	\$5.4
18	Ohio	\$4.7
19	Illinois	\$4.4
20	District of Columbia	\$4.3
21	Minnesota	\$3.9
22	South Carolina	\$3.3
23	North Carolina	\$2.6
24	Michigan	\$2.5
25	Indiana	\$2.5
26	Mississippi	\$2.3

Rank	State	Defense spending in state
27	New Mexico	\$2.3
28	Hawaii	\$2.2
29	Louisiana	\$2.1
30	Oklahoma	\$1.9
31	Utah	\$1.6
32	Kansas	\$1.6
33	Alaska	\$1.5
34	Maine	\$1.4
35	Tennessee	\$1.4
36	Nevada	\$1.3
37	Wisconsin	\$1.3
38	New Hampshire	\$1.2
39	lowa	\$1.1
40	Rhode Island	\$0.8
41	Nebraska	\$0.6
42	Arkansas	\$0.6
43	Oregon	\$0.6
44	Delaware	\$0.4
45	South Dakota	\$0.3
46	North Dakota	\$0.2
47	Montana	\$0.2
48	West Virginia	\$0.2
49	Idaho	\$0.2
50	Vermont	\$0.2
51	Wyoming	\$0.1

HOW TO READ THIS STUDY

Every state's defense contract spending is broken out this way.

Alabama had \$8.8 billion in defense contract spending in fiscal 2014, the ninth most in the nation.

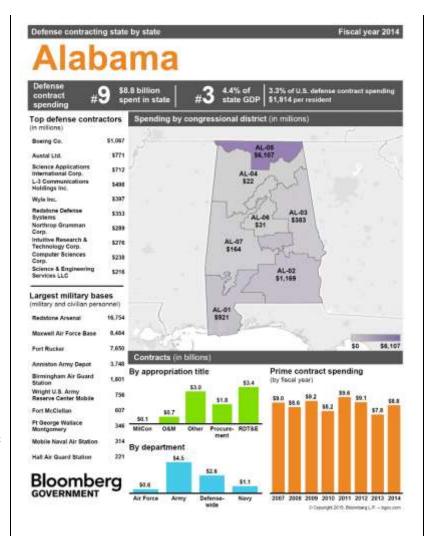
That \$8.8 billion was 4.4 percent of Alabama's 2014 gross domestic product (GDP), the third-highest percentage of any state in the nation.

Top defense contractors include aerospace giants, technology productsand services-focused companies and logistics suppliers.

Contracts are rolled up to parent companies using Blooomberg L.P.'s company database.

The largest military bases, including Coast Guard facilities, are listed by the number of military and civilian personnel as of Sept. 30, 2014.

BGOV corrected the names of many military bases to better indicate their current use.



Notes: MilCon - Military Construction, O&M - Operation and Maintenance, RDT&E - Research, Development, Test and Evaluation

Alabama's \$8.8 billion in defense contract dollars were 3.3 percent of all unclassified defense contract dollars in the 50 states and the District of Columbia, and represent \$1,814 per state resident.

On the map, defense contract dollars are shown by current congressional district. Districts with more spending are shaded a darker color. The range of the color scale changes for each state. Not all congressional districts are shown for every state.

The green bar chart shows spending by appropriation title.

The blue bar chart shows spending by military department. Spending for the Army Corps of Engineers is included in Army figures. Defense-wide includes spending by all other defense agencies.

The orange timeseries bar chart shows how defense contract spending has changed in the state every fiscal year since 2007.



Alabama

Defense contract spending

\$8.8 billion spent in state 4.4% of state GDP

3.3% of U.S. defense contract spending \$1,814 per resident

Top defense contractors (in millions)

Boeing Co. \$1,067 Austal Ltd. \$771 **Science Applications** \$712 International Corp. L-3 Communications \$498 Holdings Inc. \$397 Wyle Inc. **Redstone Defense** \$353 **Systems Northrop Grumman** \$289 Corp. Intuitive Research & \$276 **Technology Corp.**

Largest military bases

Computer Sciences

Services LLC

Fort McClellan

Montgomery

Fort George Wallace

Mobile Naval Air Station

Hall Air Guard Station

Science & Engineering

Corp.

(military and civilian personnel)

\$238

\$216

607

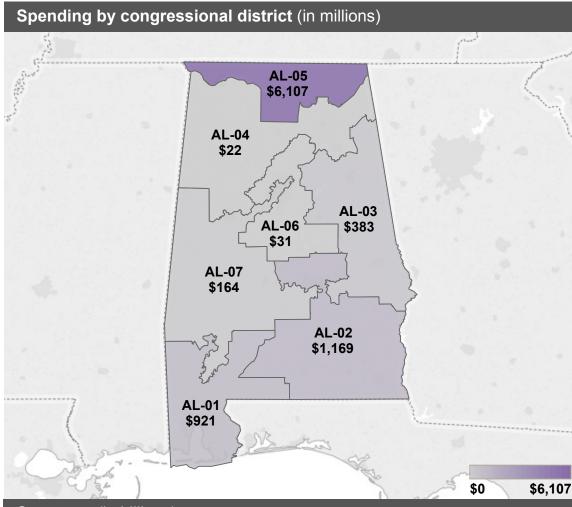
221

\$0.6

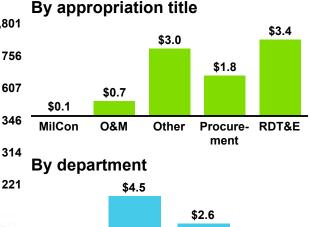
Air Force

•	,
Redstone Arsenal	16,754
Maxwell Air Force Base	8,484
Fort Rucker	7,650
Anniston Army Depot	3,748
Birmingham Air Guard Station	1,801
Wright U.S. Army Reserve Center Mobile	756





Contracts (in billions)



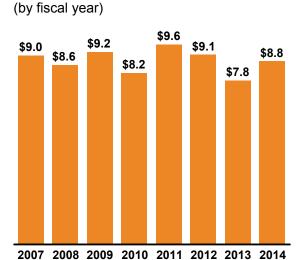
Army

Defense-

wide

\$1.1

Navy



Prime contract spending

Alaska

Defense contract spending

#33

\$1.5 billion spent in state

#9 2.6% of state GDP

0.6% of U.S. defense contract spending \$2,050 per resident

Top defense contractors (in millions)

(in millions)

Arctic Slope Regional \$195 Corp. **BAE Systems Plc** \$88 \$70 **Doyon Utilities LLC** \$55 Afognak Native Corp. **Bristol Bay Native Corp.** \$47 **Watterson Construction** \$45 Co. Chugach Alaska Corp. \$42 **Crowley Maritime Corp.** \$41

Largest military bases

Arctec Alaska Inc.

Venture

Absher-Bethel Joint

(military and civilian personnel)

Elmendorf Air Force
Base

10,233

Fort Richardson

9,111

Fort Jonathan
Wainwright

7,099

Eielson Air Force Base

3,241

USCG Kodiak 61

USCG Ketchikan
Engineering District
Alaska Anchorage

Kenai Airport

USCG Anchorage

Cape Romanzof Air Force Station

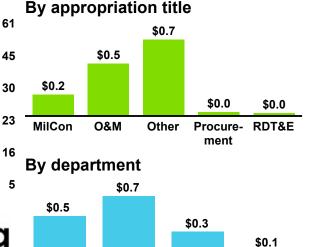
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Spending by congressional district (in millions)



Contracts (in billions)

Air Force



Army

Defense-

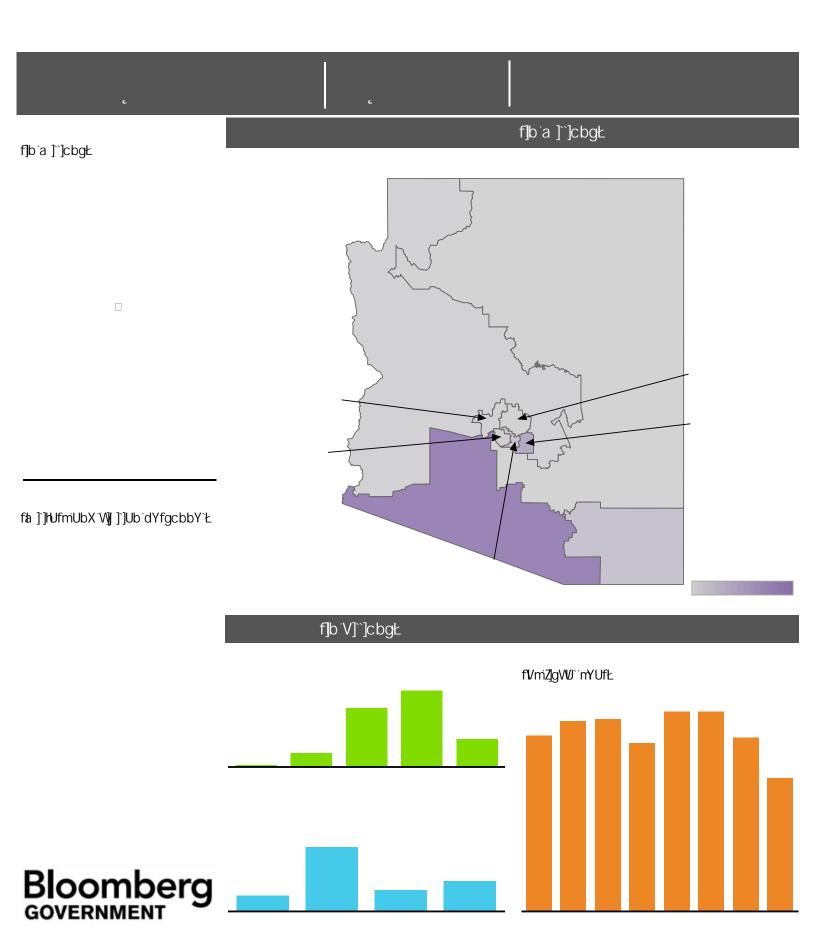
wide

Navy

Prime contract spending (by fiscal year)



2007 2008 2009 2010 2011 2012 2013 2014



District of Columbia

Defense contract spending

\$4.3 billion spent in state

3.8% of state GDP

1.6% of U.S. defense contract spending \$6,593 per resident

Top defense contractors

(in millions)

AECOM

United States \$392 **Department of Energy** Alion Science & \$338 Technology Corp. **Booz Allen Hamilton** \$204 **Holding Corp.** \$152 Rand Corp. **Computer Sciences** \$138 Corp. **Federal Prison** \$98 Industries Inc. **Defense Engineering** \$93 Inc. **Science Applications** \$90 International Corp. **CACI International Inc.** \$78

Largest military bases

(military and civilian personnel)

\$76

Washington Naval 15,214 **District Headquarters** Joint Base Anacostia 8,038 **Bolling** 4,447 Fort McNair **Marine Barracks** 3,348 Washington D.C. Walter Reed Army

886 **Medical Center Army Attache** 92 **Department of State**

Spending by congressional district (in millions)

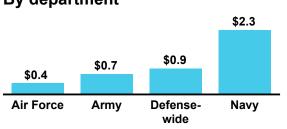


Contracts (in billions)



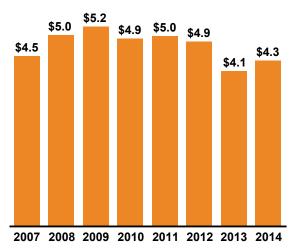
By department





Prime contract spending

(by fiscal year)



Florida

Defense contract spending

\$10.0 billion spent in state

1.2% of state GDP

3.8% of U.S. defense contract spending \$504 per resident

Top defense contractors

(in millions)

\$2,083 Lockheed Martin Corp. **Northrop Grumman** \$688 Corp.

\$538 Raytheon Co.

General Dynamics Corp. \$410

Harris Corp. \$339

\$198 **BAE Systems Pic**

Jacobs Engineering \$185 Group Inc.

\$181

\$169

\$134

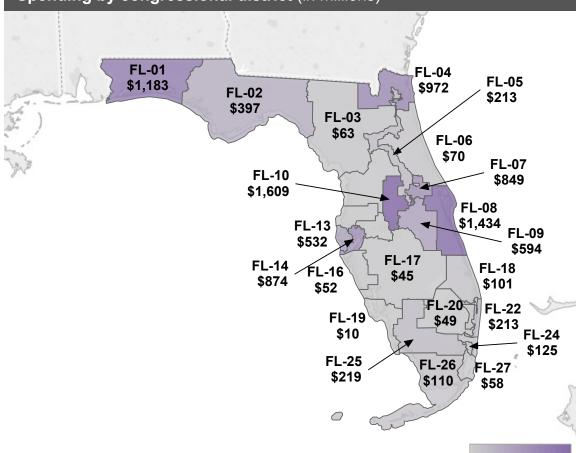
5,432

Finmeccanica SpA **Honeywell International**

Inc.

Science Applications International Corp.

Spending by congressional district (in millions)



Largest military bases

(military and civilian personnel)

Eglin Air Force Base 14,741 Jacksonville Naval Air 14,602 Station Pensacola Naval Air 11,929 Station

11,188 **MacDill Air Force Base**

10,348 **Hurlburt Field** 6,716 **Mayport Naval Station**

5,560 **Tvndall Air Force Base**

United States Southern

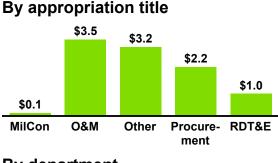
3,507 Command **Corry Station Naval Tech** 2,988

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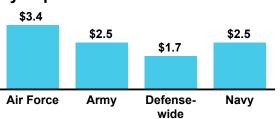
Training Center

Patrick Air Force Base









Prime contract spending

(by fiscal year)



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\$0

\$1,609

Defense contract spending

Louisiana

Meggitt Plc

Kipper Tool Co.

\$6.5 billion spent in state

1.4% of state GDP

2.4% of U.S. defense contract spending \$642 per resident

Top defense contractors (in millions)

\$2,892 Lockheed Martin Corp. Georgia Tech Research \$202 Corp. \$191 General Dynamics Corp. Scientific Research \$116 Corp. **Northrop Grumman** \$115 Corp. **WPP PIc** \$105 State of Georgia \$69 Chitimacha Tribe of

Largest military bases

(military and civilian personnel)

Fort Benning Fort Stewart 26,748 **Robins Air Force Base** 21,043

17,107 **Fort Gordon**

Kings Bay Naval 5,330 **Submarine Base** 5,288 **Moody Air Force Base Dobbins Air Reserve** 4,459 **Base Albany Marine Corps** 2,978

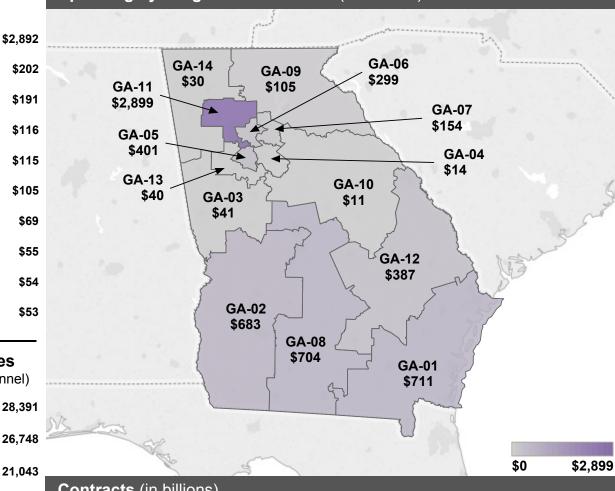
1,775 **Atlanta Naval Air Station**

Logistics Base

Savannah Air Force 1,696 Station

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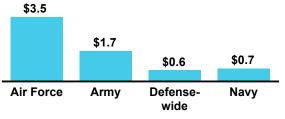




Contracts (in billions)

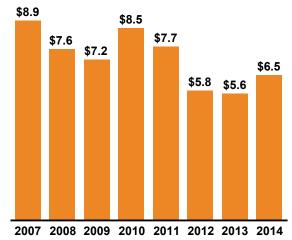


By department



Prime contract spending

(by fiscal year)



Hawaii

Defense contract spending

#28

\$2.2 billion spent in state

2.9% of state GDP

0.8% of U.S. defense contract spending \$1,563 per resident

Top defense contractors (in millions)

BAE Systems Plc \$157

Nan-Samsung LLC \$70

AECOM \$68

Par Petroleum Corp. \$67

J&J Maintenance Inc. \$59

Watts Contrack JV \$58

Harris Corp. \$57

\$51

\$42

2,080

Afognak Native Corp.

Raytheon Co. \$46

CNMS Joint Venture

Spending by congressional district (in millions)



Largest military bases

(military and civilian personnel)

Schofield Barracks 20,272

Naval Base Pearl Harbor 12,934

Hickam Air Force Base 10,258

Marine Corps Base 8,347

Hawaii Kaneohe Bay

Fort Shafter 5,801

Pearl Harbor Naval Shipyard 5,045 Tripler Army Medical 4,599

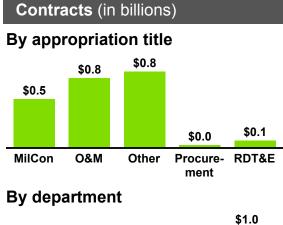
Center

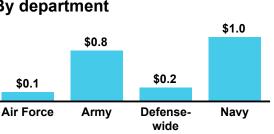
Camp H M Smith

Sand Island Coast Guard 1,605

Naval Master Station Eastern Pacific 1,134

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Prime contract spending (by fiscal year) \$2.2 \$2.3 \$2.4 \$2.3 \$2.6 \$1.7 \$1.7 2007 2008 2009 2010 2011 2012 2013 2014

\$0

\$1,620

Idaho

Defense contract spending

\$0.2 billion spent in state

\$5

\$4

\$3

\$3

\$3

97

15

0.3% of state GDP

0.1% of U.S. defense contract spending \$102 per resident

Top defense contractors (in millions)

Brad Hall & Associates \$33 Inc.

KRSW Joint Venture \$32 \$9 Aero Specialties Inc.

\$8 Tanadgusix Corp.

General Dynamics Corp.

C-2 Construction Inc.

Bideganeta Construction Inc.

Johnson Controls Inc.

MLDC Government Services Corp.

Donley-Kirlin Joint

Venture

Largest military bases

(military and civilian personnel)

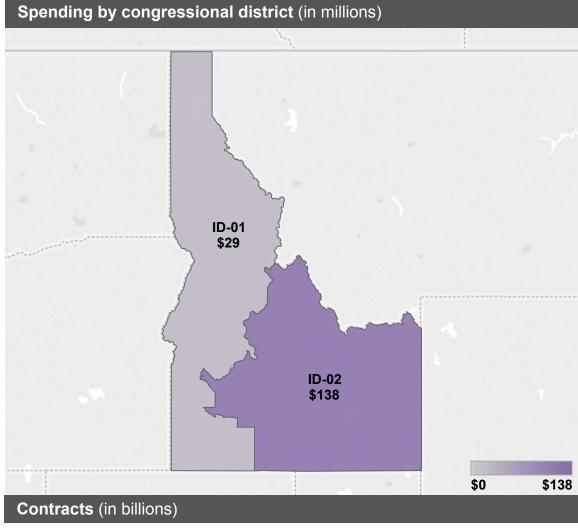
Mountain Home Air 4,158 **Force Base**

Gowen Field 3,023

Nuclear Power Training

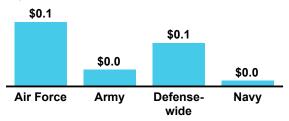
Unit Idaho Falls

Boise Air Terminal Gowen Field



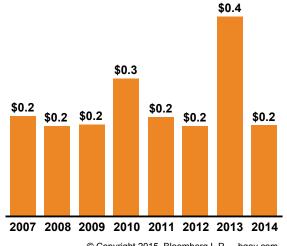
By appropriation title \$0.1 \$0.1 \$0.0 \$0.0 \$0.0 MilCon O&M Other RDT&E Procurement

By department



Prime contract spending

(by fiscal year)



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Defense contract spending

\$4.4 billion spent in state 0.6% of state GDP

1.7% of U.S. defense contract spending \$341 per resident

Top defense contractors (in millions)

Northrop Grumman Corp.	\$666
Alion Science & Technology Corp.	\$415

\$344 Cardinal Health Inc. \$186 **CDW Corp.**

Navistar International \$186 Corp.

\$156 Caterpillar Inc.

Washington Group \$137 **Alberici Joint Venture**

General Dynamics Corp. \$115

SupplyCore Inc. \$81 **Goodwill Industries**

\$78 International Inc.

Largest military bases

(military and civilian personnel)

Naval Station Great Lakes	19,172
Scott Air Force Base	13,523

5,273

Rock Island Arsenal

2,304 **Chanute Air Force Base**

1,978 Fort Sheridan

Charles Melvin Price 395 Center Savanna Army Depot 128

Activity Joliet Army Ammunition

Plant O'Hare Air Reserve

Station

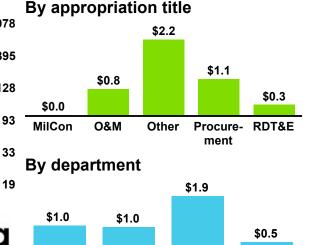
Naval Hospital Great Lakes

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Spending by congressional district (in millions) **IL-06 IL-10** \$267 \$806 **IL-09** \$111 **IL-16** \$79 **IL-08 IL-17** \$835 \$297 IL-11 \$432 **IL-18** \$170 **IL-13** \$31 **IL-15** \$36 **IL-12** \$959 \$0 \$959

Contracts (in billions)

Air Force



Army

Defense-

wide

Navy

\$9.2 \$7.9 \$7.0 \$6.2 \$6.0 \$5.1 \$4.4 \$3.3 2007 2008 2009 2010 2011 2012 2013 2014

Prime contract spending

(by fiscal year)

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Indiana

Defense contract spending

\$2.5 billion spent in state

\$647

\$129

2,440

1,704

103

0.8% of

0.9% of U.S. defense contract spending

Top defense contractors (in millions)

Rolls-Royce Holdings Plc

Renco Group Inc.

\$351 Raytheon Co.

\$179 **ERAPSCO JV**

Calumet Specialty \$146 **Products Partners LP**

Science Applications \$97 International Corp.

AmeriQual Group LLC \$79

MacAndrews & Forbes \$65 Inc.

Harris Corp. \$64

Petroleum Traders Corp. \$50

Largest military bases

(military and civilian personnel)

4,592 **DFAS Headquarters Crane Naval Weapons** 3,888

Fort Benjamin Harrison 2,700

Grissom Air Force Base

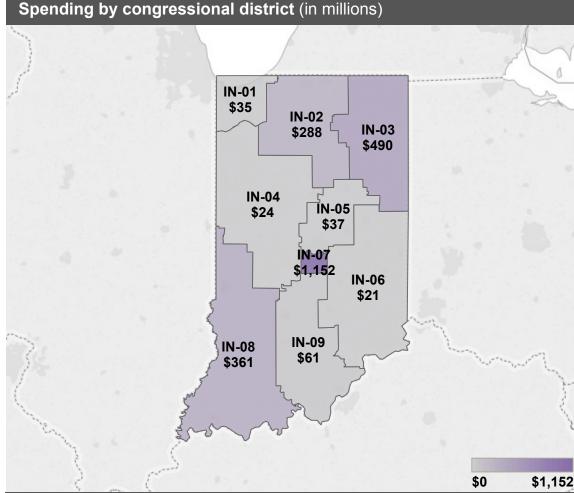
Fort Wayne Air National Guard Station

Hulman Regional Airport 1,175 **Air Guard Station**

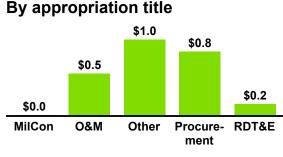
Jefferson Proving Ground

Support Center

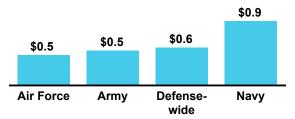
state GDP \$374 per resident



Contracts (in billions)

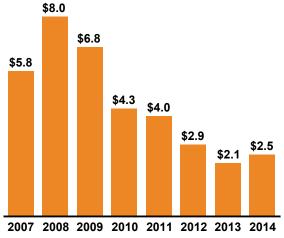


By department



Prime contract spending

(by fiscal year)



Bloomberg

lowa

Defense contract spending

\$738

\$10

\$9

\$9

\$1.1 billion spent in state 0.7% of state GDP

0.4% of U.S. defense contract spending \$362 per resident

Top defense contractors (in millions)

Rockwell Collins Inc.

Data Link Solutions LLC \$114 Day & Zimmermann \$53 Group Inc.

\$32 **Cobham Plc**

HNI Corp. \$17 \$15 JF Brennan Co. Inc.

Johnson Machine Works \$14 Inc.

Munro Construction Co.

Rasmussen Group Inc.

SC Companies Inc.

Largest military bases

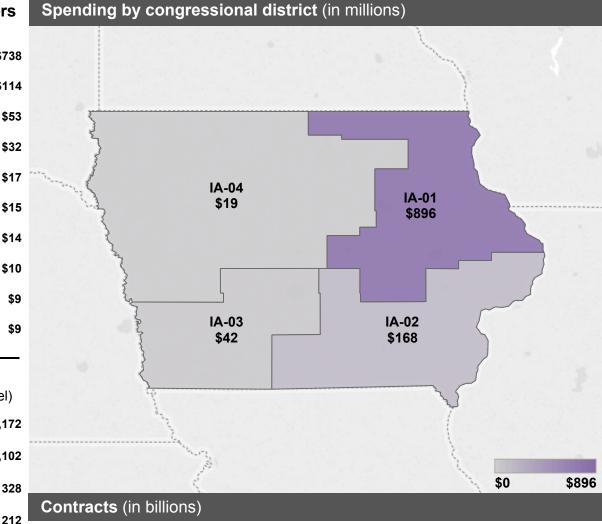
(military and civilian personnel)

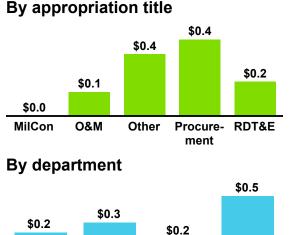
Fort Des Moines 1,172 **Des Moines Air Guard**

1,102 Station

Fort Dodge 328

Iowa Army Ammo Plant





Army

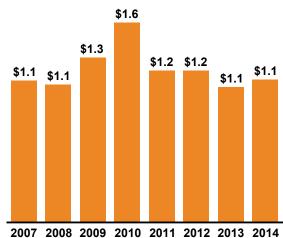
Defense-

wide

Navy

Air Force

Prime contract spending (by fiscal year)





KS-03

\$44

\$1,100

KS-02

\$300

\$0

Kansas

Defense contract spending

\$1.6 billion spent in state 1.1% of state GDP

Spending by congressional district (in millions)

0.6% of U.S. defense contract spending \$544 per resident

Top defense contractors

(in millions)

\$409 Textron Inc.

\$329 Boeing Co.

Archer Western Aviation

Partners

Northrop Grumman Corp.

Leading Technology Composites Inc.

Law Co. Inc.

Orocon-Carothers JV2

Booz Allen Hamilton Holding Corp.

General Electric Co.

Carothers Construction

Inc.

Largest military bases

(military and civilian personnel)

Fort Riley 21,572

Fort Leavenworth 7,783

McConnell Air Force 6,935

Base

Forbes Field Air Guard 1.891 Station

Kansas Army Ammo Plant

9th Marine Corps District

\$18

\$144

\$60 \$39

\$20



68

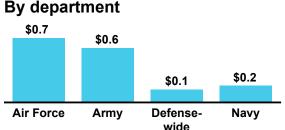
3

\$18

KS-01 \$135 **KS-04** \$1,100

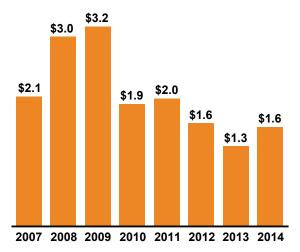
Contracts (in billions)

By appropriation title \$0.5 \$0.4 \$0.4 \$0.3 \$0.0 MilCon O&M Other RDT&E Procurement



Prime contract spending

(by fiscal year)



Bloomberg

Kentucky

Defense contract spending

\$6.2 billion spent in state 3.3% of state GDP 2.3% of U.S. defense contract spending \$1,405 per resident

Top defense contractors

(in millions)

\$3,520 Humana Inc.

Bechtel Group Inc. \$433

\$431 Lockheed Martin Corp.

\$219 Raytheon Co.

Boeing Sikorsky Aircraft \$113 Support

\$79 **BAE Systems Plc**

Science Applications

International Corp.

Sourceamerica \$50

Southeastern Kentucky **Rehabilitation Industries**

Serco Group Plc

Largest military bases

(military and civilian personnel)

Fort Campbell 34,274

Fort Knox 14,883

1,236

407

201

Blue Grass Army Depot 1,959

Standiford Field Air

Guard Station Engineering District

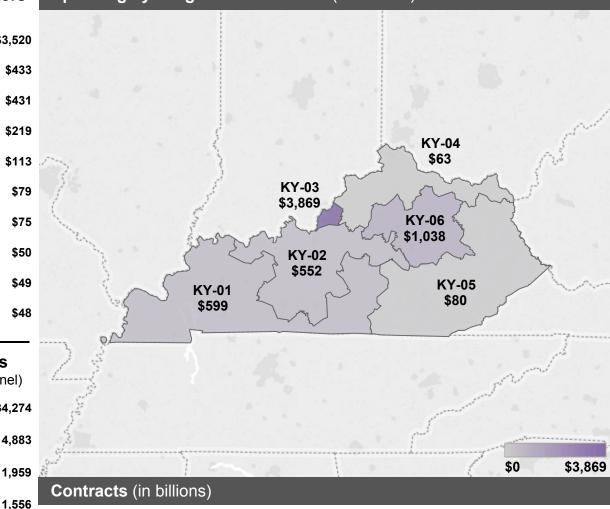
Louisville

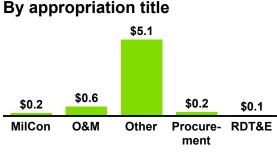
Louisville Army Reserve

Center

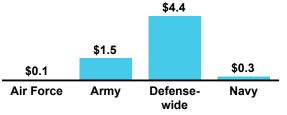
Louisville Naval **Ordnance Center**







By department



Prime contract spending (by fiscal year)

\$6.5 \$6.2 \$6.2 \$6.1 \$5.9 \$5.9 \$5.8 \$5.2

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2007 2008 2009 2010 2011 2012 2013 2014

Bloomberg

.ouisiana

Defense contract spending

\$2.1 billion spent in state

0.8% of state GDP 0.8% of U.S. defense contract spending \$454 per resident

Top defense contractors

(in millions)

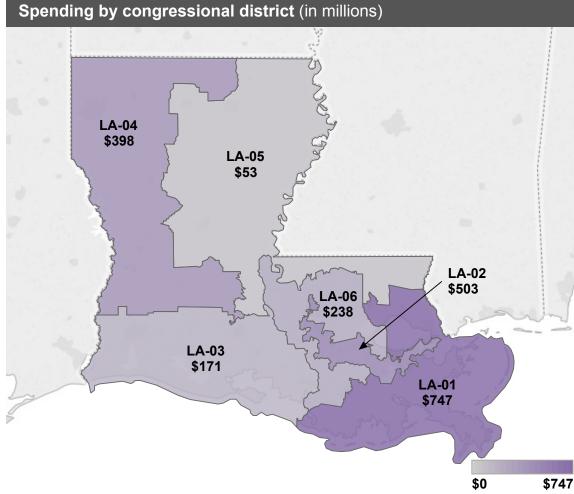
Placid Refining Co. LLC \$207 **Boh Bros Construction** \$196 Co. LLC Renda/J Bros. Joint \$147 Venture \$120 **Textron Inc. Fedcon Joint Venture** \$84 \$67 Weeks Marine Inc. Kiewit-Pittman JV \$66

Clark Construction \$66 **Enterprises LLC** \$61 Cubic Corp. \$46 Conti Enterprises Inc.

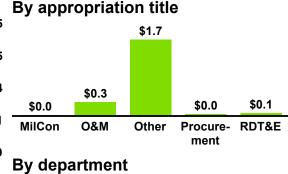
Largest military bases (military and civilian personnel)

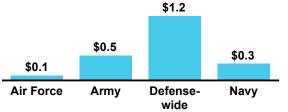
Fort Polk 9,765 **Barksdale Air Force** 8,687 **Base New Orleans Naval Air** 4,245 Station **New Orleans** 1,201 **Engineering District New Orleans Military** 665 **Ocean Terminal Hammond Air Guard** 575 Station **England Air Force Base** 444 **New Orleans Naval** 281 **Support Activity** 39 Slidell Radar Site

Bloomberg



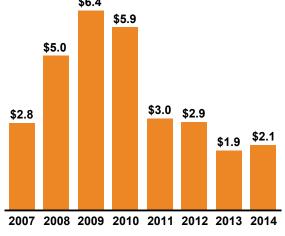
Contracts (in billions)





Prime contract spending

(by fiscal year) \$6.4



Maine

Defense contract spending

\$1.4 billion spent in state

2.6% of state GDP 0.5% of U.S. defense contract spending \$1,074 per resident

Top defense contractors (in millions)

General Dynamics Corp. \$869 **Martin's Point Health** \$343 Care Inc. **Group Home Foundation** \$14 Inc. \$11 Doyon Ltd. **CCI Solutions LLC** \$11 **Federal Program** \$10 **Integrators LLC** Watermark \$9 **Environmental Inc.** Chicago Bridge & Iron \$9 Co. NV

Largest military bases

Ameresco Inc.

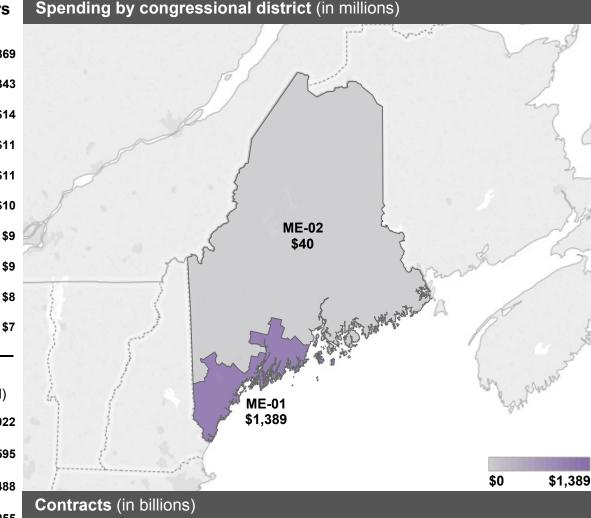
Accenture Plc

(military and civilian personnel)

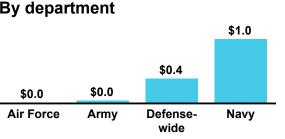
Bangor Air National Guard	1,922
Loring Air Force Base	595
Brunswick Naval Air Station	488
South Portland Air Guard Station	255

245

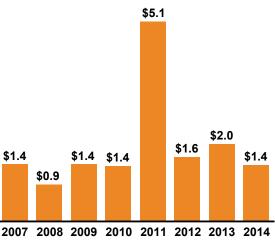
Augusta Armory Guard







Prime contract spending (by fiscal year)



Bloomberg

Defense contract spending

\$13.7 billion spent in state

3.9% of state GDP 5.1% of U.S. defense contract spending \$2,290 per resident

Top defense contractors (in millions)

\$1,463 Lockheed Martin Corp. **Johns Hopkins** \$770 University **Northrop Grumman** \$770 Corp. \$618 **BAE Systems Plc**

Hensel Phelps Kiewit \$439 **Joint Venture Johns Hopkins Health** \$405 System Corp. Textron Inc. \$352

CACI International Inc.

Booz Allen Hamilton \$236 Holding Corp.

Mantech International \$220 Corp.

Largest military bases

(military and civilian personnel)

Fort George G. Meade 24,572 **Andrews Air Force Base** 14,754 **Aberdeen Proving** 13,410 Ground **Patuxent River Naval Air** 12,044

Station **National Naval Medical** 8,504 Center Bethesda

3,545 **Fort Detrick Annapolis Naval Station** 3,328 and Naval Academy **Indian Head Naval**

2,008 Adelphi Lab Center

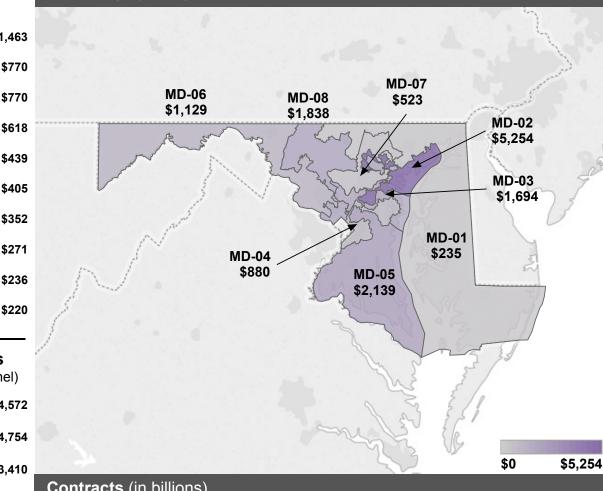
1,002

Baltimore Engineering District

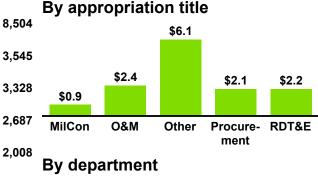
Ordnance Station

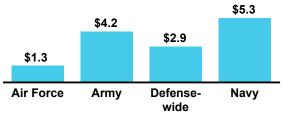
Bloomberg





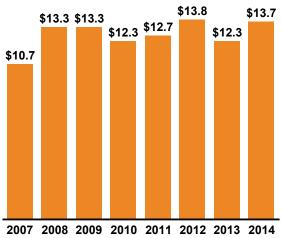
Contracts (in billions)





Prime contract spending

(by fiscal year)



Massachusetts

Defense contract spending

\$9.4 billion spent in state

2.0% of state GDP 3.5% of U.S. defense contract spending \$1,395 per resident

Top defense contractors (in millions)

\$3,006 Raytheon Co.

General Dynamics Corp. \$1,200

\$964 General Electric Co. **Massachusetts Institute** \$951

of Technology **Charles Stark Draper** \$432 Laboratory Inc.

\$281 Mitre Corp.

Textron Inc. \$215

Brighton Marine Health Center Inc.

Jacobs Engineering Group Inc.

United Technologies \$137 Corp.

Largest military bases

(military and civilian personnel)

Westover Air Reserve 3,846 Base

Hanscom Air Force Base 3,816 **Otis Air National Guard**

2,119 Base **Barnes Air Guard**

1,542 Station **Army Natick Soldier** 1,288

RD&E Center Navy Marine Research

Center Worcester Engineering District New

England Concord

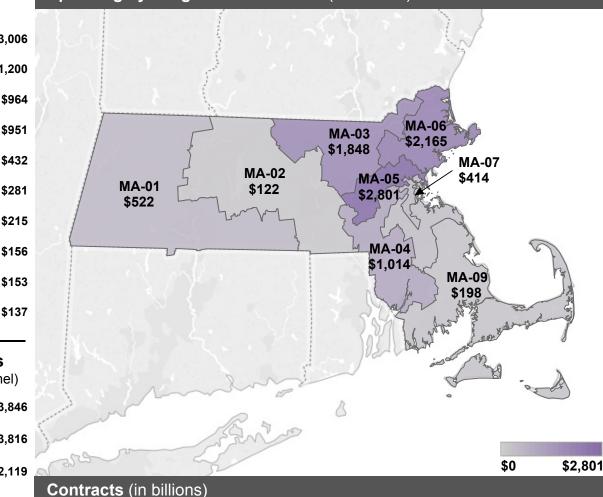
Fort Devens

South Weymouth Naval Air Station

South Boston U.S. Army **Reserve Center**

Bloomberg

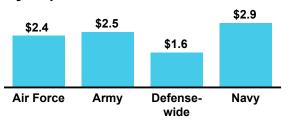






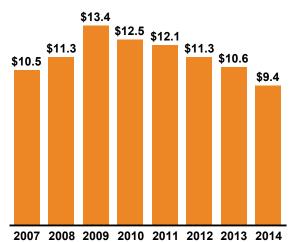
By department

243



Prime contract spending

(by fiscal year)



\$37

\$27

\$27

Defense contract spending

AAR Corp.

Inc.

Arotech Corp.

Wolverine World Wide

\$2.5 billion spent in state 0.5% of state GDP

0.9% of U.S. defense contract spending \$249 per resident

Top defense contractors (in millions)

General Dynamics Corp. \$1,172 **BAE Systems Plc** \$106 \$93 **Avon Rubber Plc** Interpublic Group of \$89 Cos. Inc. Loc Performance \$77 Products Inc. **Peckham Vocational** \$70 Industries Inc. L-3 Communications \$60 Holdings Inc.

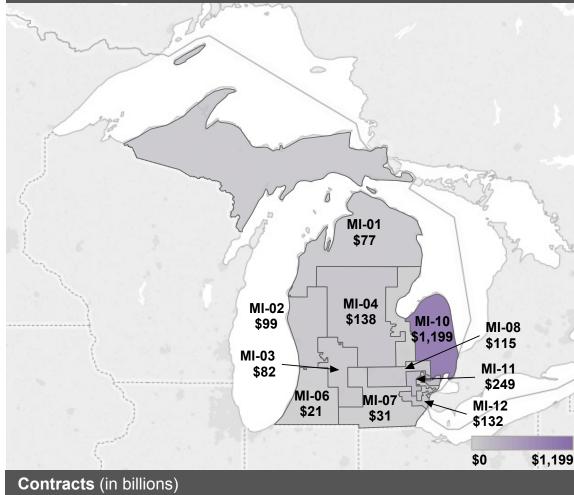
Largest military bases

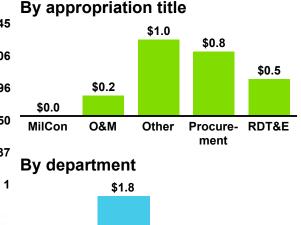
(military and civilian personnel)

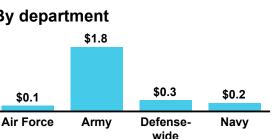
Detroit Arsenal	5,792
Selfridge Air National Guard Base	2,930
W.K. Kellogg Regional Airport Air Guard Station	1,293
Battle Creek Federal Center	1,228
Fort Custer Training Center	1,145
Naval Air Facility Detroit	1,006
Engineering District Detroit	396
Michigan Army Missile Plant	150
Bayshore Bomb Scoring Site	37
Sawyer Air Force Base	1

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Spending by congressional district (in millions)

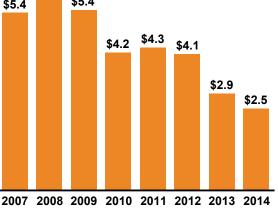






Prime contract spending (by fiscal year)

\$6.0 \$5.4 \$5.4 \$4.2 \$4.3 \$4.1



nesota

Defense contract spending

\$3.9 billion spent in state

1.2% of state GDP 1.5% of U.S. defense contract spending \$709 per resident

Top defense contractors (in millions)

UnitedHealth Group Inc. \$2,970

Orbital ATK Inc. \$313

\$173 **BAE Systems Plc**

\$119 **Cummins Inc.**

General Dynamics Corp.

Honeywell International \$22 Inc.

Polaris Industries Inc. \$15

Medtronic Plc

3M Co. \$13

R.J. Zavoral & Sons Inc. \$12

Largest military bases

(military and civilian personnel)

Fort Snelling 4,728

Duluth Air Guard Station 1,776

Minn, St. Paul Air 1,380 **Reserve Station**

1,341 **Camp Ripley**

647

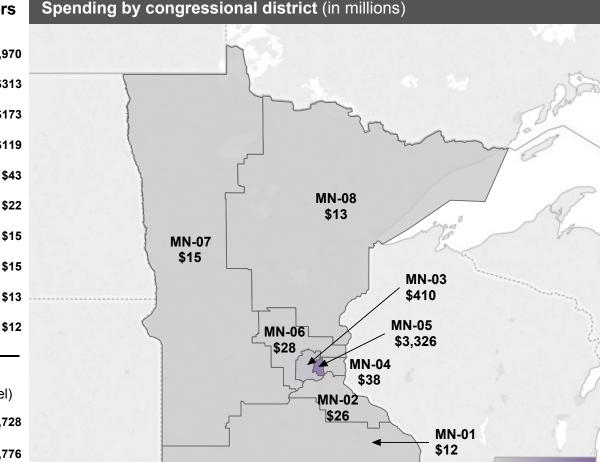
577

Twin Cities Army Ammo

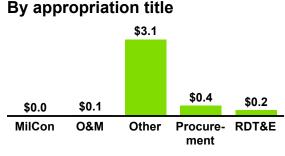
Plant

Navy Astronautics

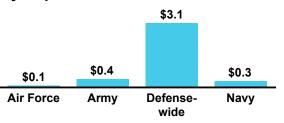
Group



Contracts (in billions)

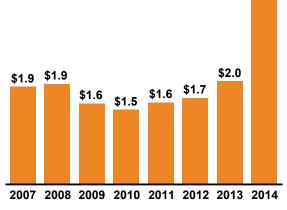


By department



Prime contract spending

(by fiscal year)



Bloomberg

\$0

\$3,326

\$3.9

Mississippi

Defense contract spending

#26

\$2.3 billion spent in state

2.2% of state GDP

0.9% of U.S. defense contract spending \$766 per resident

Top defense contractors

(in millions)

Huntington Ingalls

Industries Inc.
L-3 Communications
Holdings Inc.
\$596

Lockheed Martin Corp. \$70
Pacific Architects & \$42
Engineers Inc.

Airbus Group SE \$38

Silicon Graphics
International Corp.

Eaton Corp. Plc \$25

TTM Technologies Inc.

United States Marine Inc.

Vectrus Inc.

Largest military bases

(military and civilian personnel)

Keesler Air Force Base 8,158
Vicksburg Engineering District 3,324
Gulfport Naval 2,993
Construction Battalion

Pascagoula Naval Station

Columbus Air Force
Base
2,123
Camp Shelby
1,693

2,188

1,469

101

Meridian Naval Air Station 1,545 Allen C. Thompson Field 1,535

Air Guard Station

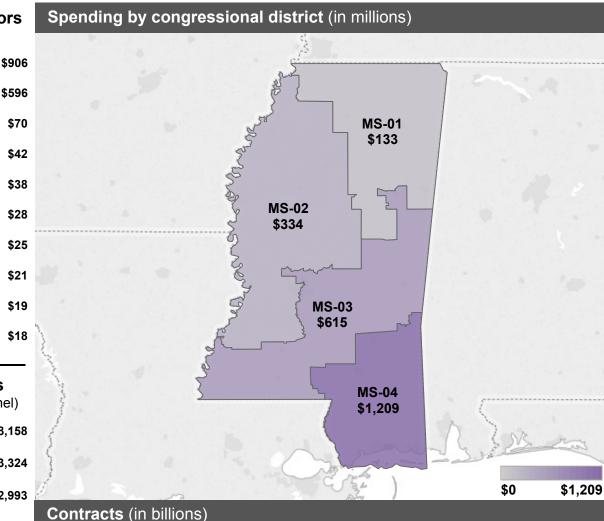
Key Field Air Guard

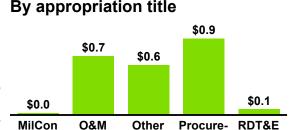
Mississippi Army Ammo Plant

_ -

Station

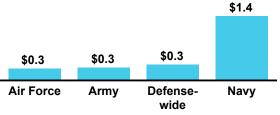






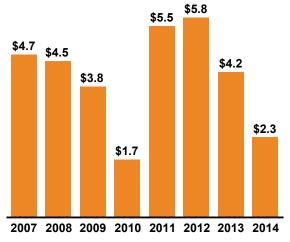
ment





Prime contract spending

(by fiscal year)



Vissouri

Defense contract spending

\$7.3 billion spent in state 2.6% of state GDP

2.7% of U.S. defense contract spending \$1,205 per resident

Top defense contractors (in millions)

Boeing Co. \$4,754 **Express Scripts Holding** \$707 Co. \$328 Orbital ATK Inc. **World Wide Technology** \$184 Holding Co. Inc. **Honeywell International**

\$126 Leucadia National Corp. Finmeccanica SpA \$73

Graybar Electric Co. Inc. \$72

MW Builders Inc. \$44 **EnerSys**

Largest military bases

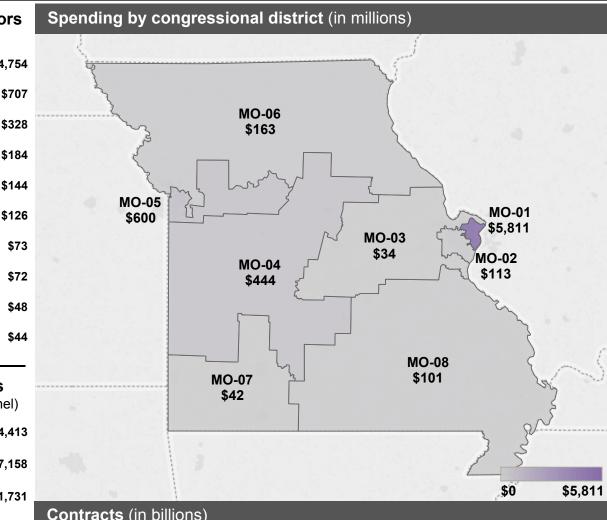
(military and civilian personnel)

Fort Leonard Wood	14,413
Whiteman Air Force Base	7,158
Naval Reserve Center St. Louis	1,731
Rosecrans Memorial Airport Air Guard Station	1,339
Marine Corps Supply Activity Kansas City	1,155
St. Louis Federal Center	944
Kansas City Engineering District	880
St. Louis Engineering District	796
Air Force Plant 65	54
Lake City Army Ammo	36

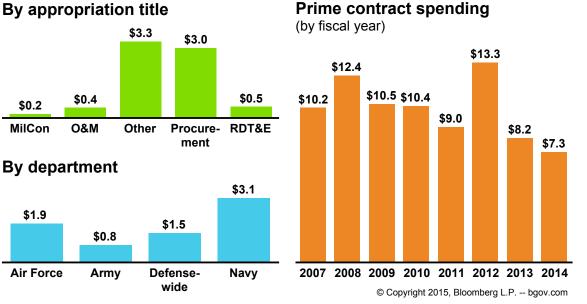


Plant

36







Nontana

Defense contract spending

\$0.2 billion spent in state 0.4% of state GDP

0.1% of U.S. defense contract spending \$194 per resident

Top defense contractors (in millions)

S&K Global Solutions

LLC	\$25
James Talcott Construction Inc.	\$20
S & K Aerospace LLC	\$16
T&L Sales LLC	\$8

8 **Calumet Specialty** \$6 **Products Partners LP** Wadsworth Builders Co. \$6 **National-General Supply** \$5 Inc.

Holman Aviation Co.

Doyon Ltd.

Confederated Salish-Kootenai Tribes

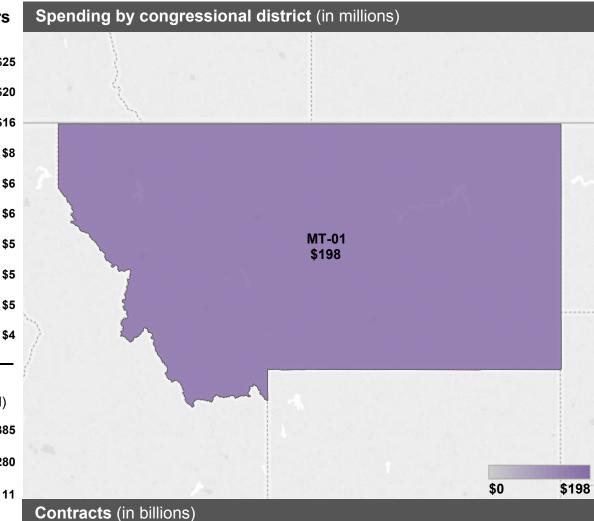
Largest military bases

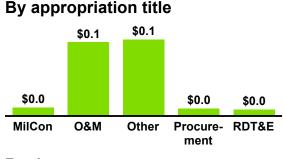
(military and civilian personnel)

Malmstrom Air Force	4,385
Base	4,300

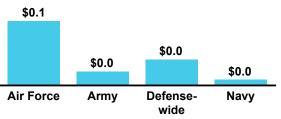
Fort William H. Harrison 1,280

Fort Missoula U.S. Army **Reserve Center**



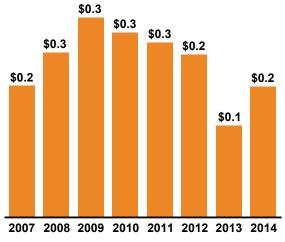


By department



Prime contract spending

(by fiscal year)



Bloomberg

Nebraska

Defense contract spending

\$0.6 billion spent in state 0.6% of state GDP 0.2% of U.S. defense contract spending \$344 per resident

Top defense contractors (in millions)

Hensel Phelps Kiewit \$121 **Joint Venture Computer Sciences** \$72 Corp. **Northrop Grumman** \$56 Corp. **Sterling Computers** \$53 Corp. **Spiral Solutions &** \$36 Technologies Inc. \$29 Boeing Co. **Science Applications** \$24 International Corp. **BAE Systems Plc** \$18

Largest military bases

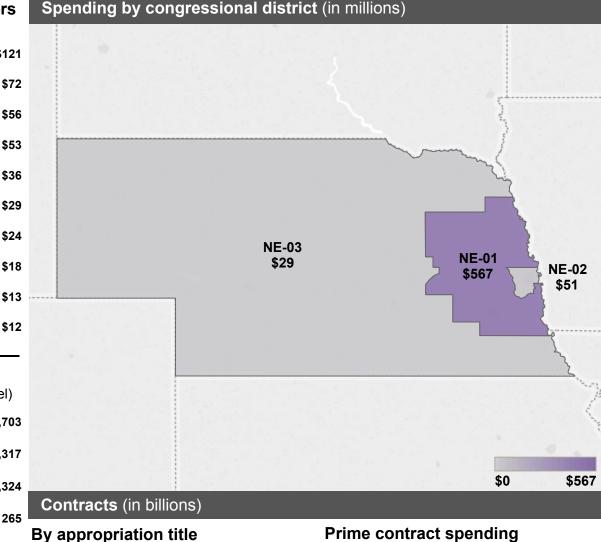
G.M. Johnson Cos. Inc.

AECOM

(military and civilian personnel)

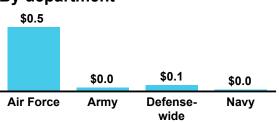
Offutt Air Force Base 9,703 **Lincoln Air National** 2,317 **Guard Base Engineering District** 1,324 Omaha Nebraska **Cornhusker Army Ammo** 265 **Plant**

Mead Facility National 174 Guard





By department



Prime contract spending (by fiscal year)

\$0.9 \$0.8 \$0.8 \$0.7 \$0.8 \$0.7 \$0.6 \$0.6

2007 2008 2009 2010 2011 2012 2013 2014

Bloomberg

Nevada

Defense contract spending

\$1.3 billion spent in state 1.0% of state GDP 0.5% of U.S. defense contract spending \$471 per resident

Top defense contractors (in millions)

,,	
Sierra Nevada Corp.	\$656
AECOM	\$63
National Security Technologies LLC	\$61
Day & Zimmermann Group Inc.	\$60
L-3 Communications Holdings Inc.	\$50
Pacific Architects & Engineers Inc.	\$38
MACNAK-Korte Joint Venture	\$30
Chugach Alaska Corp.	\$19
Blaine Warren	\$17

Largest military bases

Advertising LLC **Loyal Source**

Government Services

(military and civilian personnel)

Nellis Air Force Base 12,368

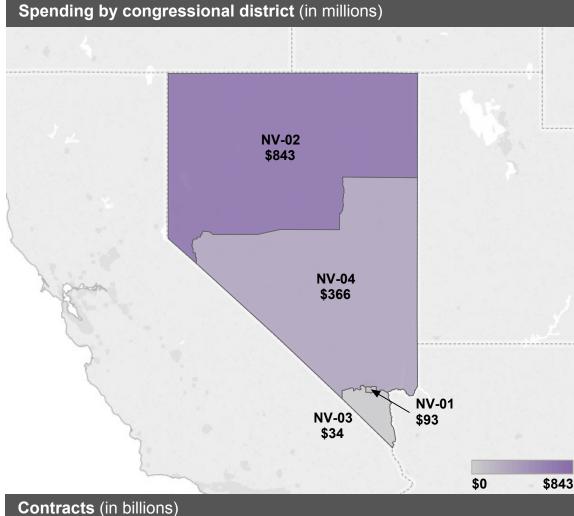
\$17

29

Fallon Naval Air Station 1,528

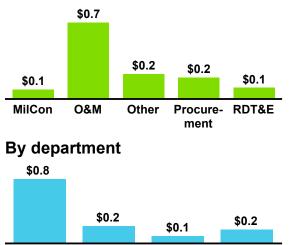
Hawthorne Army Ammo

Plant



By appropriation title

Air Force



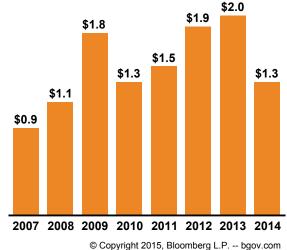
Army

Defense-

wide

Navy

Prime contract spending (by fiscal year)





w Hampshire

Defense contract spending

\$1.2 billion spent in state

1.7% of state GDP

0.4% of U.S. defense contract spending \$891 per resident

Top defense contractors (in millions)

Elbit Systems Ltd.

BAE Systems Plc \$621 Red River Computer Co.

\$149 Inc.

L-3 Communications \$71 Holdings Inc.

\$46 Sossec Inc.

\$23 Creare Inc.

Irving Oil Terminals Inc. \$22

Cianbro Corp.

Solid State Scientific Co.

Teledyne Technologies

Inc.

\$14 \$12

\$9

189

29

\$30

Largest military bases

(military and civilian personnel)

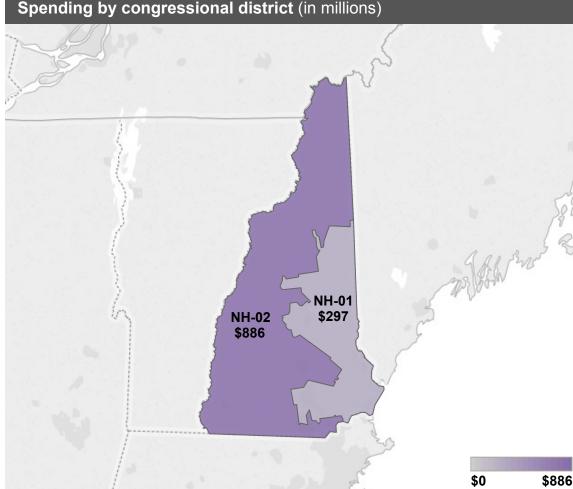
Portsmouth Naval Shipyard	6,078
Pease Air National	4 400

1,488 **Guard Base State Military** 709

Reservation **Army Cold Regions**

Research Lab

New Boston Air Force Station

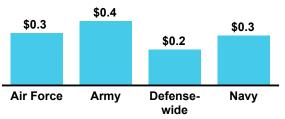


Contracts (in billions)

By appropriation title

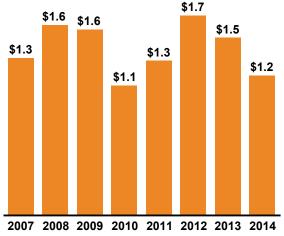


By department



Prime contract spending

(by fiscal year)



ew Jersey

Defense contract spending

\$5.4 billion spent in state 1.0% of state GDP

2.0% of U.S. defense contract spending \$610 per resident

Top defense contractors

(in millions)

Lockheed Martin Corp. \$2,132 **Science Applications** \$391 International Corp.

\$340 Metlife Inc.

\$300 Harris Corp.

AASKI Technology Inc. \$150 **Data Systems Analysts**

\$74 Inc.

BAE Systems Plc L-3 Communications \$52 Holdings Inc.

Triman Industries Inc. \$47

Engineering Solutions & \$45 Products Inc.

Largest military bases

(military and civilian personnel)

McGuire Air Force Base 11,520

Fort Dix 7,224

Picatinny Arsenal 4,950 **Lakehurst Naval Air**

2,637

697

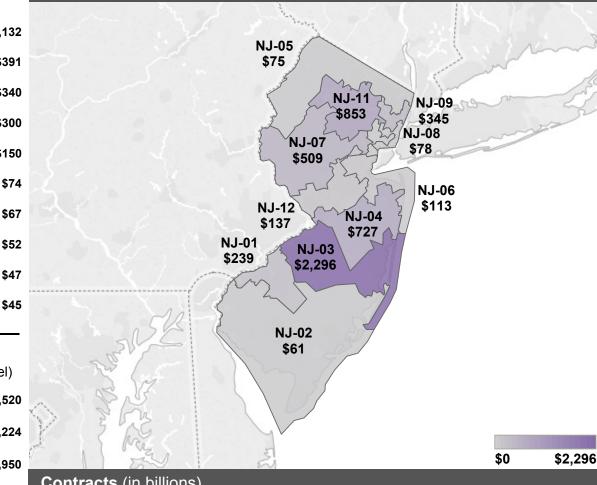
288

Warfare Center Earle Naval Weapons

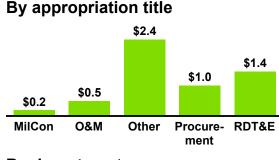
Station

Fort Monmouth

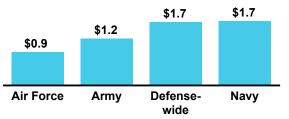




Contracts (in billions)

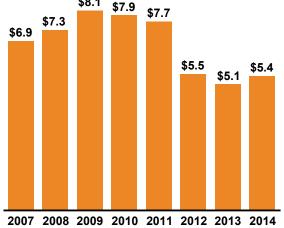


By department



Prime contract spending

(by fiscal year) \$8.1 \$7.9



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v Mexico

Defense contract spending

\$2.3 billion spent in state state GDP

0.8% of U.S. defense contract spending \$1,084 per resident

Top defense contractors

(in millions)

\$951 Lockheed Martin Corp. Los Alamos National \$75 **Security LLC Applied Research** \$69 Associates Inc. \$62 Trax International Corp. Gilbane Inc. \$47 **JE Dunn Construction** \$47 Co. **Honeywell International** \$45 Inc. Boeing Co. \$33 \$28 Chenega Corp.

Largest military bases

Dubai Aerospace

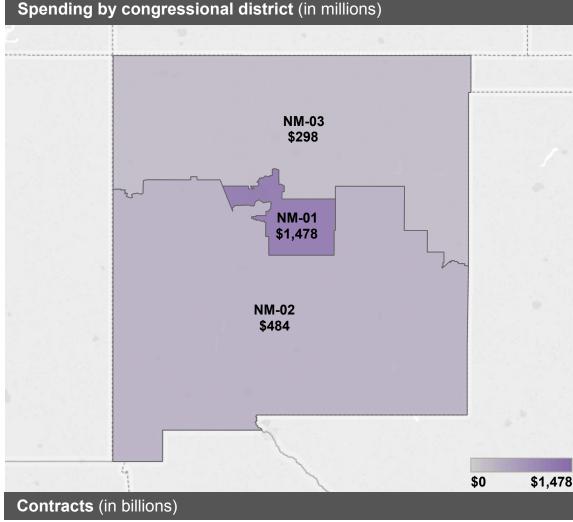
Enterprise DAE Ltd.

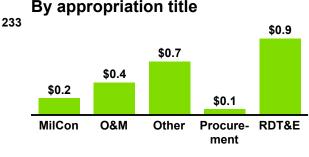
(military and civilian personnel)

\$27

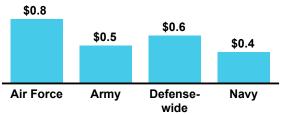
Kirtland Air Force Base 8,187 **Cannon Air Force Base** 5,489 Holloman Air Force Base 4,586 **White Sands Missile** 2,330 Range

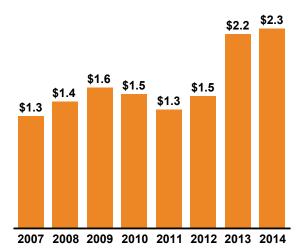
Engineering District Albuquerque











Prime contract spending

(by fiscal year)

w York

Defense contract spending

\$6.3 billion spent in state

0.5% of state GDP 2.4% of U.S. defense contract spending \$320 per resident

Top defense contractors (in millions)

Northrop Grumman Corp.

\$1,443

Harris Corp.

Interpublic Group of Cos. Inc.

Lockheed Martin Corp.

BAE Systems Pic Syracuse Research

Corp. **Daughters of Charity**

Health System L-3 Communications Holdings Inc.

PAR Technology Corp.

Griffon Corp.

Largest military bases

(military and civilian personnel)

Fort Drum	20,064
West Point Military Reservation	4,878

Fort Hamilton Niagara Falls Air 3,069

Reserve Station Stewart Newburgh U.S. 2,742 **Army Reserve Center**

Hancock Field Air Guard 2,628 Station

2,226

2,020

1,808

Naval Support Activity Saratoga Springs Rome Laboratory and

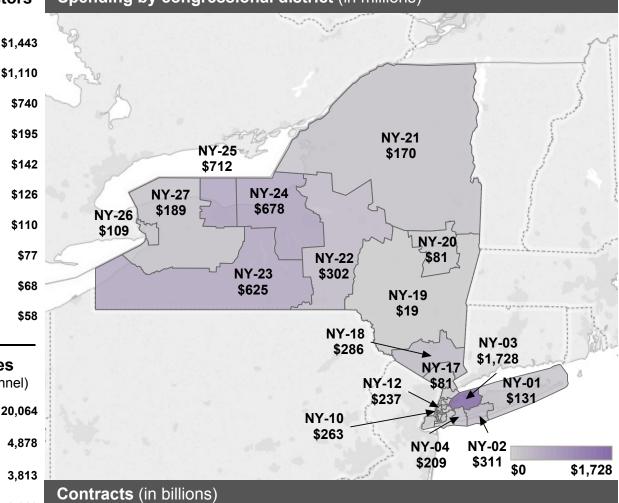
EADS NORAD Stratton Air National

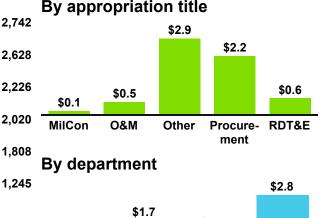
Guard Station

Gabreski Airport Air **Guard Base**









\$1.2 \$0.7 **Air Force** Army Defense-Navy wide

Prime contract spending (by fiscal year)



North Carolina

Defense contract spending

\$2.6 billion spent in state 0.5% of state GDP 1.0% of U.S. defense contract spending \$259 per resident

Top defense contractors (in millions)

Sodexo SA \$126 L-3 Communications \$82 Holdings Inc. General Dynamics Corp. \$49 **Booz Allen Hamilton** \$49 Holding Corp. Raytheon Co. \$47 **American States Water** \$45 Sandhills Utility Services \$40 LLC Worldwide Language \$40 Resources Inc. **International Textile** \$34 Group Inc.

Largest military bases

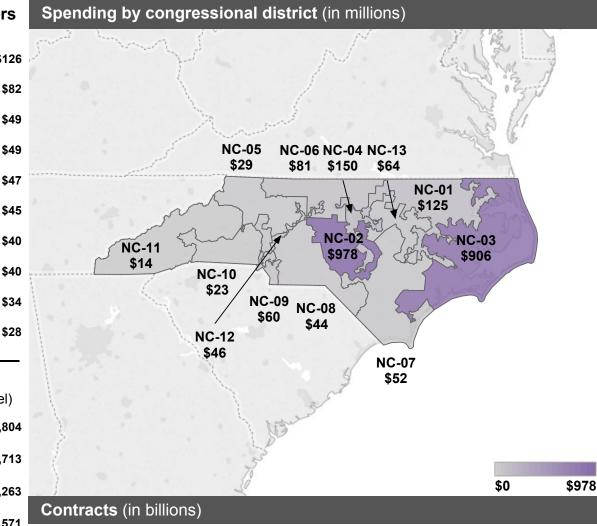
Hardin-WGI Joint

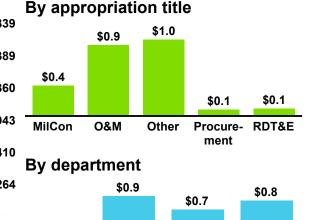
Venture

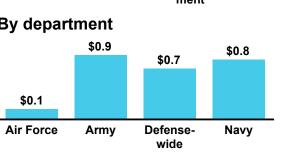
(military and civilian personnel)

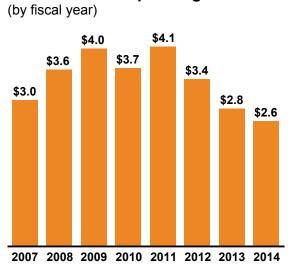
initially and ortifican porc	JJ.,
Fort Bragg	62,804
Camp Lejeune Marine Corps Base	45,713
Cherry Point Marine Corps Air Station	9,263
New River Marine Corps Air Station	7,571
Seymour Johnson Air Force Base	6,839
Cherry Point Naval Aviation Depot	4,389
Pope Air Force Base	3,360
Charlotte/Douglas Air Guard Station	1,943
Forsyth Memorial Hospital	410
Sunny Point Military Ocean Terminal	264











Prime contract spending

Jorth Dakota

Defense contract spending

\$0.2 billion spent in state state GDP

0.1% of U.S. defense contract spending \$306 per resident

Top defense contractors

(in millions)

Sundt Cos. Inc. \$33

GCCS Inc. \$13

\$11 Dakco Distributors Inc.

\$10 Raass Brothers Inc.

Webb Electric Co. of \$9 Florida Inc.

Johnson Controls Inc. \$8

Pro-Mark Services Inc.

BAE Systems Plc \$7

Peterson Construction

Co.

Earthmovers Inc.

Largest military bases

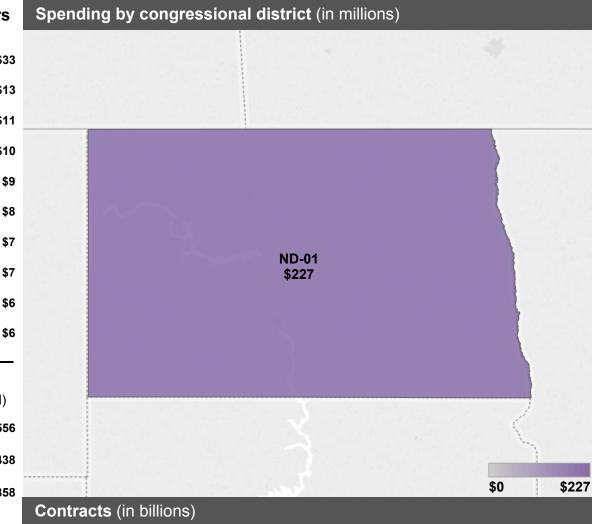
(military and civilian personnel)

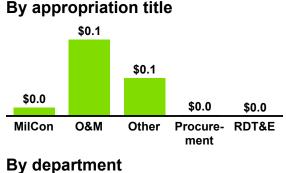
Minot Air Force Base 6,556

Grand Forks Air Force 2,438

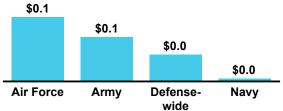
Base

Fargo/Hector Field 1,858





By department



Prime contract spending

(by fiscal year)



Defense contract spending

\$4.7 billion spent in state

0.8% of state GDP

1.8% of U.S. defense contract spending \$409 per resident

\$221

OH-16

\$59

\$0

\$1,396

Top defense contractors (in millions)

General Electric Co. \$1,038 Cardinal Health Inc. \$643 **Battelle Memorial** \$243 Institute Lockheed Martin Corp. \$173 Boeing Co. \$120 L-3 Communications \$109 Holdings Inc. Wornick Co. \$101 **Continental AG** \$77 \$76 MacAulay-Brown Inc.

Largest military bases

Northrop Grumman

Corp.

(military and civilian personnel)

Wright-Patterson Air Force Base	22,528
DFAS Columbus Center	8,265
Rickenbacker International Airport	3,039
DFAS Cleveland Center	2,253

Youngstown Air Reserve

1,750 Station **Mansfield Lahm Airport** 1,628 **Air National Guard** Springfield-Beckley Air 1,448 **Guard Station Toledo Express Airport** 1,365 **Air Guard Station** 1,007 **Beightler Armory**

Lima Army Tank Center

Spending by congressional district (in millions) OH-11 \$185 **OH-14** OH-09 \$125 \$16 **OH-05 OH-13** \$17 OH-0. **OH-04 OH-12** \$68 \$827 **OH-08** \$64 **OH-06** \$103 \$19 **OH-10** OH-15 \$75 \$1,396

OH-02

\$203

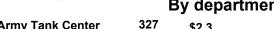
\$28

Contracts (in billions)

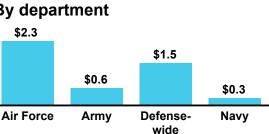
OH-01

\$1,087







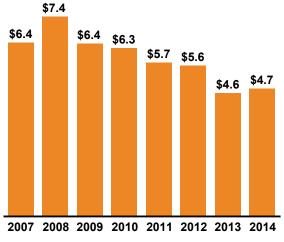


Prime contract spending

OH-03

\$324

(by fiscal year)



Oklahoma

Defense contract spending

#30

\$1.9 billion spent in state

#29

1.0% of state GDP

OK-03

\$292

Spending by congressional district (in millions)

0.7% of U.S. defense contract spending \$477 per resident

OK-01

\$181

OK-02

\$72

\$0

\$1,219

Top defense contractors (in millions)

Basina Ca

Boeing Co. \$293 AECOM \$176

Pacific Architects & \$101 Engineers Inc.

Finmeccanica SpA \$5
Tinker Support Services \$4

Cherokee Nation \$42

HGL Construction Inc. \$39

American Water Works
Co. Inc.

Harper Construction Co. Inc.

Diversified Construction of Oklahoma Inc.

Largest military bases

(military and civilian personnel)

Tinker Air Force Base 24,918

Fort Sill 15,088

Altus Air Force Base 2,265

Vance Air Force Base 1,843

McAlester Army Ammo 1,638

Tulsa International

Airport

Engineering District

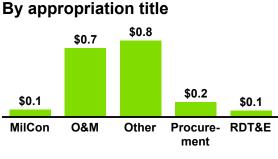
Tulsa

\$54 \$48 \$42 \$39 \$36 \$34 \$34 \$1,918

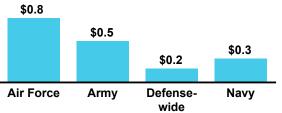
1,437

726

Contracts (in billions)



By department



Prime contract spending

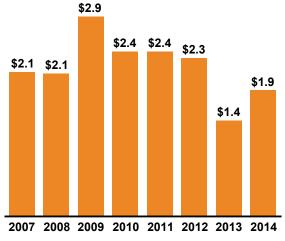
OK-05

\$86

(by fiscal year)

OK-04

\$1,219



Bloomberg GOVERNMENT

Defense contract spending

\$0.6 billion spent in state 0.3% of state GDP

0.2% of U.S. defense contract spending \$148 per resident

Top defense contractors

(in millions)

Vigor Industrial LLC \$75

FLIR Systems Inc. \$71

Rockwell Collins-ESA \$47 **Vision Systems LLC**

\$36 Oregon Iron Works Inc.

AECOM \$21

Manson Construction \$20

Co. **Vision Systems**

\$15 International LLC

Saltchuk Resources Inc.

Port of Portland \$13

Andritz AG

Largest military bases

(military and civilian personnel)

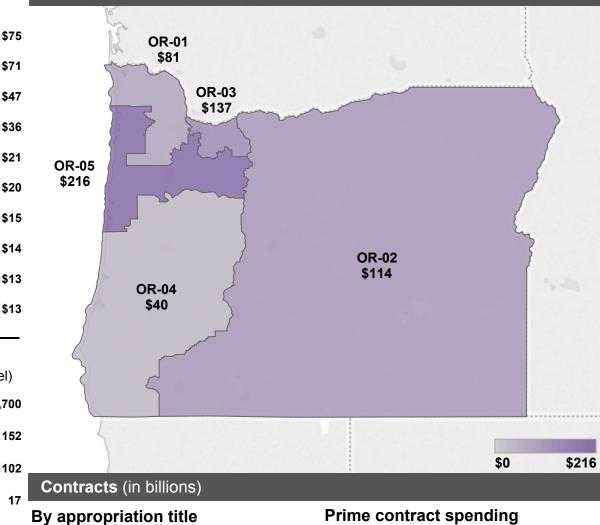
Portland Air Guard 2,700 Station

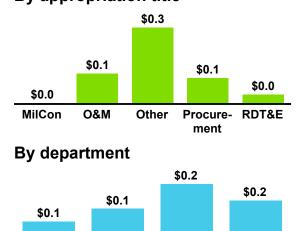
152 **Umatilla Army Depot**

Coos Head Naval Facility

Salem Armory

Spending by congressional district (in millions)





Army

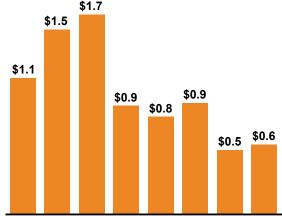
Defense-

wide

Navy

Air Force

Prime contract spending (by fiscal year)



2007 2008 2009 2010 2011 2012 2013 2014



vania

Defense contract spending

\$10.3 billion spent in state

1.5% of state GDP 3.9% of U.S. defense contract spending \$804 per resident

Top defense contractors

(in millions)

\$2,096 Bechtel Group Inc.

AmerisourceBergen \$1,465 Corp.

\$1,150 Lockheed Martin Corp.

\$872 Boeing Co.

BAE Systems Pic \$724

Kongsberg Gruppen \$250 ASA

Pennsylvania State

\$171 University

Highmark Health \$164

Carnegie Mellon \$151 University **Navmar Applied**

Sciences Corp.

Largest military bases

(military and civilian personnel)

Defense Supply Center Philadelphia	4,586
Pittsburgh Airport Air Guard Station	4,250
Defense District Denet	

Defense District Depot Susquehanna

Tobyhanna Army Depot

Letterkenny Army Depot

3,207 **Navy Ships Parts Center**

3,254

2,591

2,247

1,051

2,291 **Carlisle Barracks**

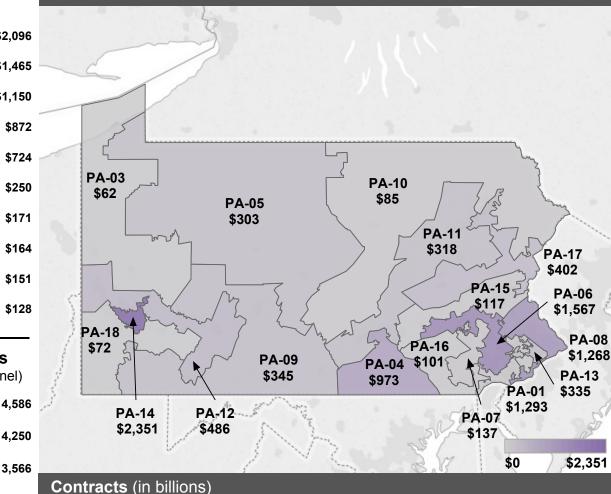
Naval Base Philadelphia

Harrisburg Olmsted Air 1,452 **Guard Station**

Pittsburgh Military Processing Station

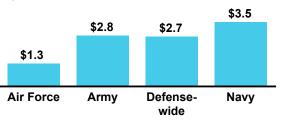
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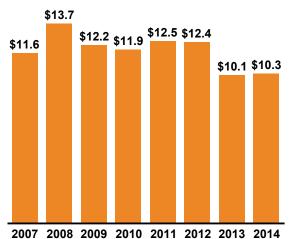


By department



Prime contract spending

(by fiscal year)



Rhode Island

Defense contract spending

#40

\$0.8 billion spent in state

\$272

\$19

\$19

\$14

1,482

262

116

69

20 1.5% of state GDP

0.3% of U.S. defense contract spending \$782 per resident

Top defense contractors (in millions)

Raytheon Co.

Systems Engineering
Associates Corp.

Korte Construction Co. \$48

L-3 Communications
Holdings Inc.

McLaughlin Research
\$25

Engility Holdings Inc. \$24

BAE Systems PIc \$20
Alion Science &

Technology Corp.
Science Applications
International Corp.

Northrop Grumman Corp.

- -

Corp.

Largest military bases

(military and civilian personnel)

Naval Station Newport 7,813

Quonset State Airport
Air Guard Station

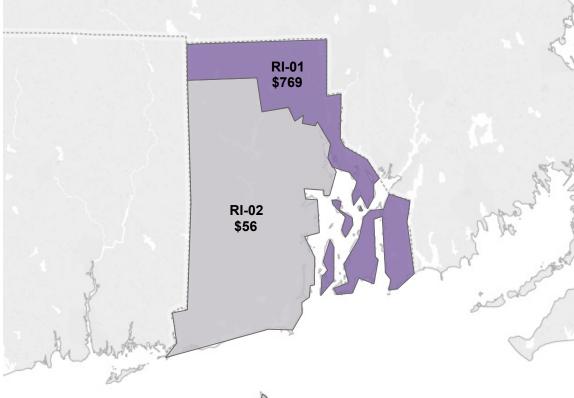
Armory of Mounted Commands

National Guard Warwick

Coventry Air Guard Station

Providence Port



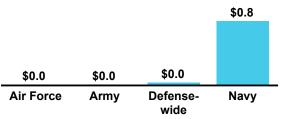




By appropriation title

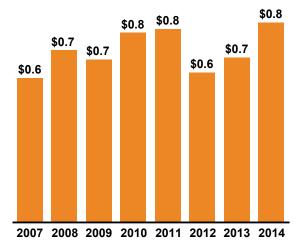


By department



Prime contract spending

(by fiscal year)



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\$0

\$769

South Carolina

Defense contract spending

#**22**

\$3.3 billion spent in state

1.7% of state GDP

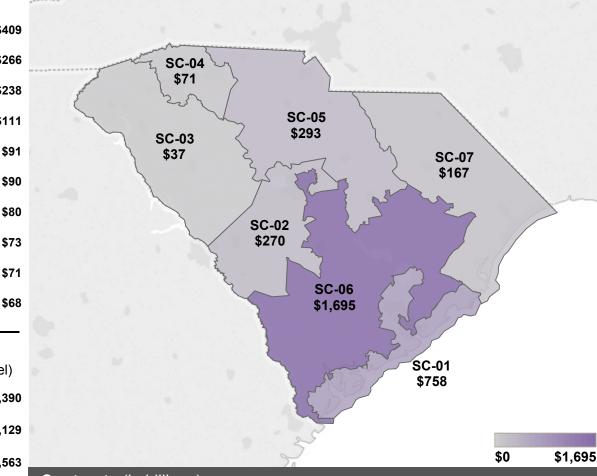
1.2% of U.S. defense contract spending \$681 per resident

Top defense contractors

(in millions)

(,	
South Carolina Research Authority	\$409
Science Applications International Corp.	\$266
General Dynamics Corp.	\$238
Caddell Construction Co. DE LLC	\$111
Mercom Inc.	\$91
L-3 Communications Holdings Inc.	\$90
Unaka Co. Inc.	\$80
CACI International Inc.	\$73
IAP Worldwide Services Inc.	\$71

Spending by congressional district (in millions)



Largest military bases

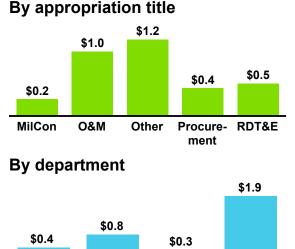
FN Herstal SA

(military and civilian personnel)

Fort Jackson	16,390
Charleston Air Force Base	11,129
Naval Weapons Station Charleston	10,563
Parris Island Marine Corps Recruit Depot	8,122
Shaw Air Force Base	6,784
Beaufort Marine Corps Air Station	4,965
Charleston Naval Air Station	1,537
Naval Hospital Charleston	257
Myrtle Beach Air Force Base	77
The Citadel	71

Contracts (in billions)

Air Force



Army

Defense-

wide

Navy

Prime contract spending (by fiscal year)

\$4.0 \$4.0 \$3.9 \$3.8 \$3.0 \$3.0

2007 2008 2009 2010 2011 2012 2013 2014

Bloomberg GOVERNMENT

South Dakota

Defense contract spending

\$0.3 billion spent in state

state GDP

0.1% of U.S. defense contract spending \$409 per resident

Top defense contractors (in millions)

\$224 Tyson Foods Inc. **BAE Systems Plc** \$43 **Forest Products** \$6 Distributors Inc. South Dakota School of \$5 Mines and Technology **GBK Joint Venture** \$4

Chenega Corp. \$4 **M1 Support Services LP** \$3

\$3

\$3

\$3

Black Hills Ammunition Inc.

Yellowstone Electric Co.

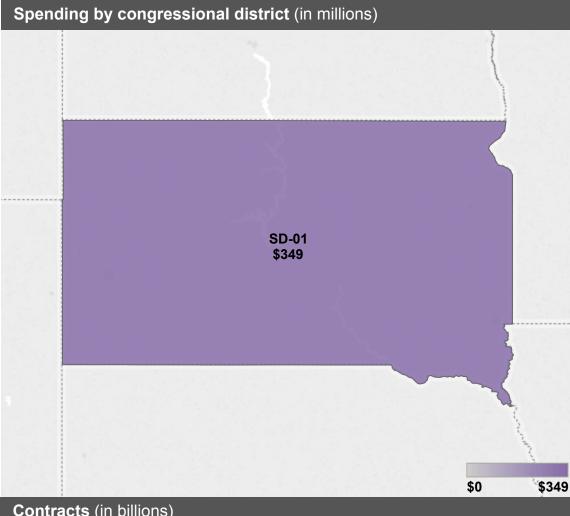
Sterling Computers Corp.

Largest military bases

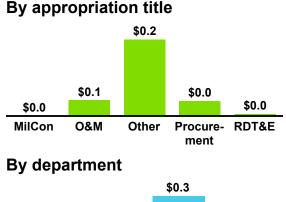
(military and civilian personnel)

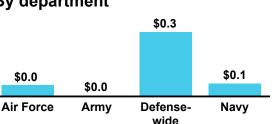
Ellsworth Air Force Base 3,979

Sioux Falls Center 880



Contracts (in billions)





Prime contract spending (by fiscal year)

\$0.6 \$0.5 \$0.4 \$0.4 \$0.4 \$0.3 \$0.3 \$0.3

2007 2008 2009 2010 2011 2012 2013 2014

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ennessee

Defense contract spending

\$1.4 billion spent in state

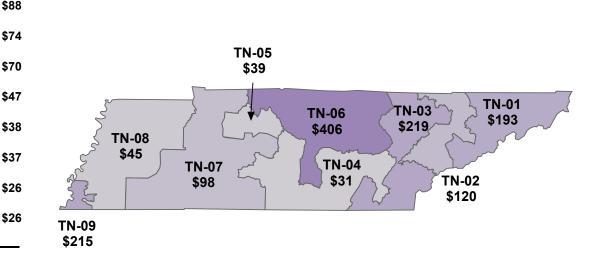
0.5% of state GDP 0.5% of U.S. defense contract spending \$208 per resident

Top defense contractors

f]b a] `]cbgŁ

•	
Aerospace Testing Alliance	\$260
BAE Systems Pic	\$158
Oak Ridge Associated Universities Inc.	\$88
UT-Battelle LLC	\$74
Fedex Corp.	\$70
Voith Hydro Inc.	\$47
ECI Defense Group Inc.	\$38
Sword & Shield Enterprise Security Inc.	\$37
Consolidated Nuclear	\$26

Spending by congressional district flb a \text{1}\cbgL



Largest military bases

Security LLC

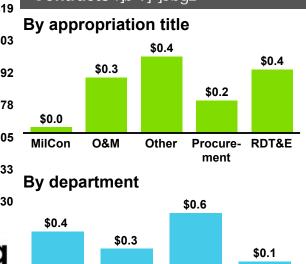
Valley Apparel LLC

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Naval Support Activity Mid-South	3,858	
Memphis Air Guard Station	2,172	
Nashville Metro Airport Air Guard Station	1,987	
Arnold Air Force Base	419	
McGhee Tyson Airport Air Guard Station	403	
Lovell Field	192	
Alcoa Air Guard Station	178	
Milan Army Ammo Plant	105	
Holston Army Ammo Plant	33	
Volunteer Army Ammo Plant	30	

Bloomberg

Contracts flb V] cbgŁ

Air Force



Army

Defense-

wide

Navy

fVmZqVV)`mYUfŁ \$3.5 \$3.4 \$3.3 \$2.6 \$1.8 \$1.4 \$1.2

2007 2008 2009 2010 2011 2012 2013 2014

Prime contract spending

¥ '7 cdnf][\h&\$%) ž6`cca VYf['@'D"'!! V[cj "Wta

\$0

\$406

Utah

Defense contract spending

#31

\$1.6 billion spent in state

26 1.1% of state GDP

0.6% of U.S. defense contract spending \$545 per resident

Top defense contractors

(in millions) L-3 Communications \$339 Holdings Inc. **Northrop Grumman** \$313 Corp. \$55 Orbital ATK Inc. \$50 **Utah State University AECOM** \$30 \$29 **Grand Enterprises LLC Booz Allen Hamilton**

Berger Group Holdings lnc. \$24
Boeing Co. \$23

IMSAR LLC

Holding Corp.

Largest military bases

(military and civilian personnel)

Hill Air Force Base	16,492
Salt Lake City Air Guard Station	2,149
Camp W. G. Williams	1,503
Dugway Proving Ground	692

bugway Froming Ground

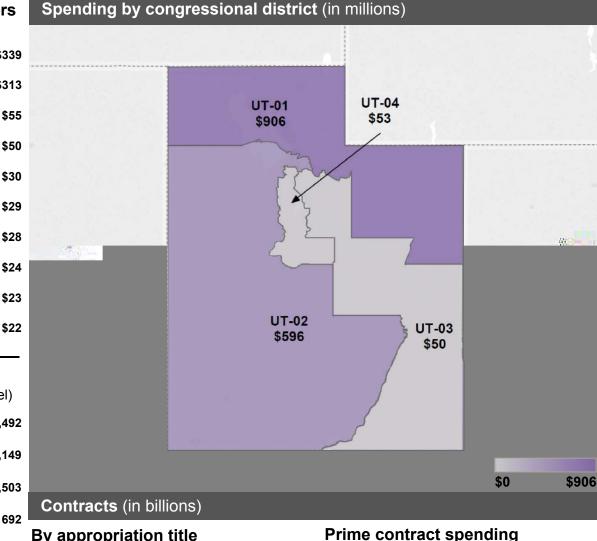
Tooele Army Depot 648

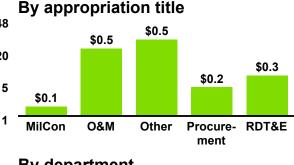
Defense District Depot Ogden Utah 120

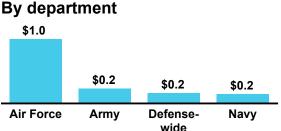
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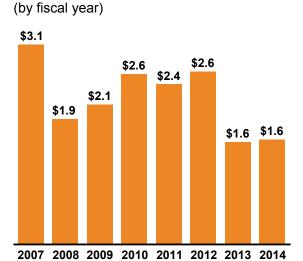
Air Force Plant 78

Deseret Chemical Depot









Wisconsin

Defense contract spending

\$1.3 billion spent in state 0.4% of state GDP 0.5% of U.S. defense contract spending \$226 per resident

Top defense contractors (in millions)

Ocenco Inc.

Oshkosh Corp. \$540 **Wisconsin Physicians** \$104 Service Insurance Corp.

\$73 Amtec Corp.

\$53 Snap-On Inc.

Carlson Constructors \$22

Corp. **ORC Industries Inc.** \$17

Xcel Energy Inc. \$15

Johnson Controls Inc. \$14

General Electric Co. \$13

Largest military bases

(military and civilian personnel)

Truax Field Air National 3,352 **Guard Station**

3,203 Fort McCov

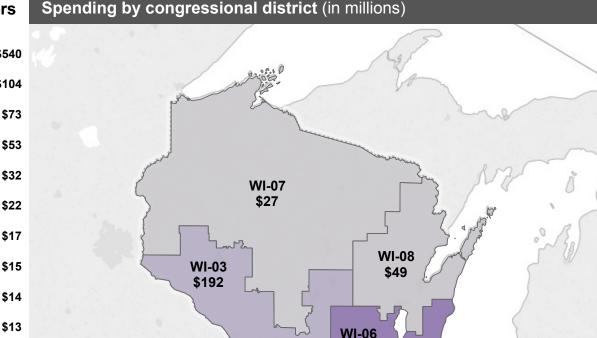
Gen Billy Mitchell Field 1,543

Camp Douglas

Volk Field Air National Guard Base

Badger Army Ammo

Plant



\$559

(by fiscal year)

WI-02

\$159

\$0.2

Navy

WI-05

\$63

WI-01

\$185

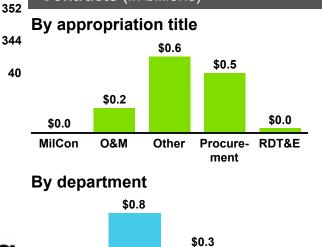
Prime contract spending

\$8.5

Contracts (in billions)

\$0.0

Air Force



Army

Defense-

wide

\$7.7 \$5.8 \$3.6 \$3.3 \$2.4 \$2.4 \$1.3 2007 2008 2009 2010 2011 2012 2013 2014

WI-04

\$67

\$0

\$559

Bloomberg

\$6

\$3

\$3

\$2

\$2

Defense contract spending

\$0.1 billion spent in state

0.2% of state GDP 0.0% of U.S. defense contract spending \$156 per resident

Top defense contractors

(in millions)

M1 Support Services LP \$11 Growling Bear Co. \$9

MDU Resources Group Inc.

\$4 High West Energy Inc. Hartland/Mass Joint \$4 **Venture LLC**

\$3 Wausau Paper Corp.

Federal Contracting Inc.

Olgoonik Corp.

DMC JV LLP

Skils'Kin

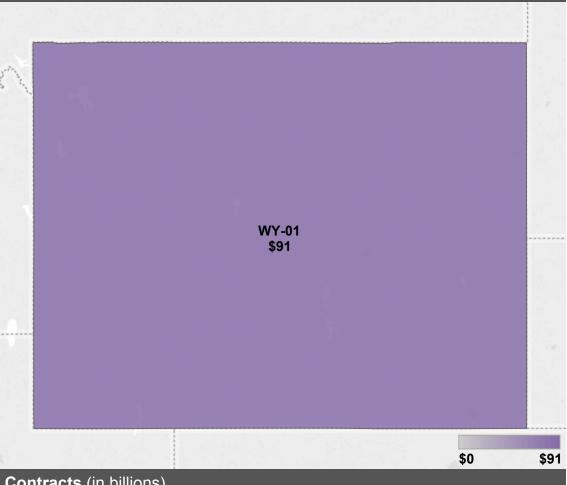
Largest military bases

(military and civilian personnel)

Francis E. Warren Air 4,921 **Force Base**

Camp Guernsey 233

Spending by congressional district (in millions)

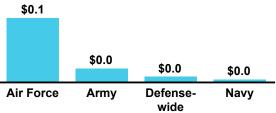


Contracts (in billions)

By appropriation title \$0.1

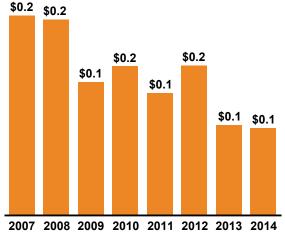
\$0.0 \$0.0 \$0.0 \$0.0 MilCon O&M RDT&E Other Procurement

By department



Prime contract spending

(by fiscal year)



»ABOUT THE ANALYSTS



Robert Levinson is a senior defense analyst with Bloomberg Government. He is a retired lieutenant colonel in the United States Air Force. Prior to joining Bloomberg Government, Levinson worked for Booz Allen Hamilton as a strategic communications consultant. He has a bachelor's degree from the U.S. Air Force Academy and a master's from the University of California, San Diego. He is also a graduate of Harvard's program for Senior Executives in National and International Security.



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